



SCOTTISH BORDERS COUNCIL CORPORATE COUNTER FRAUD STRATEGY

The size and nature of the Council's services, as with other large organisations, puts the Council at risk of loss due to fraud, theft or corruption. Management are committed to minimising this risk and at the same time taking appropriate action against those who attempt to defraud the Council, whether from within the authority or from outside. Refinements to the Council's approach to tackling fraud include a focus on enhanced fraud prevention and detection to improve its resilience to the threat of fraud and corruption.

The Council's strategy, which is based upon the national counter fraud standard CIPFA's Code of Practice on 'Managing the Risk of Fraud and Corruption' published in December 2014, is built around the following:

Counter fraud and corruption culture

The Council expects its employees and elected members to act within the law and the high standards of integrity, honesty and openness, which are reflected in the Council's internal codes, rules and procedures. The Council also expects that all outside individuals and organisations, including service users, partners, suppliers, and contractors will act to the same standards.

Plans and policies

Service specific plans, policies, procedures, processes and guidelines contain more detailed information on how to deal with fraud, theft or corruption as part of their service provision to ensure that income is maximised and assets are safeguarded.

A Corporate Fraud Working Group has been established, chaired by the Chief Officer Audit & Risk and supported by the new Corporate Fraud & Compliance Officer post, to review and update associated policies, procedures and guidelines across the Council. As a minimum the policy framework will include: Counter Fraud Policy; Whistleblowing Policy; Anti Money Laundering Policy; Anti-Bribery & Corruption Policy; Gifts & Hospitality Policy and register; Conflict of Interest Policy and register; Codes of Conduct and Ethics; Information Security Policy; and Cyber Security Policy.

Deter and detect

The Council will focus on enhanced fraud prevention and detection in accordance with the cross sector counter fraud strategy 'Protecting Public Resources in Scotland: The strategic approach of fighting fraud, bribery and corruption' launched in June 2015.

Management will continuously monitor and review the internal control systems which include financial regulations, scheme of delegation, standing orders, data security, codes of conduct, protocols, practices and guidelines, to ensure that fraud prevention and detection procedures are effective and robust, and that risk mitigating actions are in place.

In addition Management will continue to identify those areas, existing or new, susceptible to fraud, theft or corruption, including those highlighted through the Counter Fraud Management Review (2014), and implement controls to manage the risk, utilising the new risk management approach to assess fraud risks and the efficacy of internal controls.

A more proactive approach to fraud detection will be introduced, including enhanced use of techniques such as data matching and intelligence sharing. Positive publicity about the successful detection or prevention of a fraud will play a key part in deterring others.

The Council will continue to work with other organisations to manage its fraud risks and share best practice through participation in counter fraud forums at local and national levels. There will be further joint working in countering fraud in particular in response to the risks from organised crime which can commit fraud across the public sector, embedding the principles of the “Letting Our Communities Flourish” strategy. The Council will continue to participate in the National Fraud Initiative in Scotland as active detection and prosecution of fraudsters is a vital deterrent to others contemplating defrauding the public purse.

Training and awareness

To have effective counter fraud, theft or corruption controls the Council recognises that it must provide awareness and training programmes for counter fraud prevention and detection techniques.

In its communications with employees and elected members the Council will incorporate the key message that internal control systems to counter fraud, theft or corruption are designed both to safeguard assets and to protect their integrity if challenged.

In the Council’s dealings with outside individuals and organisations it will ensure that they are aware of the Council’s stance towards tackling fraud, theft or corruption. The Council will encourage the reporting of suspected fraud, theft or corruption through confidential reporting or whistleblowing arrangements to the Counter Fraud team and reassure those who fear reprisals that it will protect their rights.

A further awareness programme will be developed and implemented by the Corporate Fraud & Compliance Officer once the policy framework has been refreshed.

Action

Service Directors and Managers will report all actual or suspected cases of fraud, theft or corruption to the Chief Officer Audit & Risk and initiate an investigation the aim of which is to take corrective action, minimise losses and help prevent further frauds. Where initial investigations identify evidence of criminality, the matter will be reported to the Police.

Where investigations reveal evidence of fraudulent or dishonest behaviour, corrupt practice or theft, appropriate steps will be taken including disciplinary action in accordance with the HR policies and procedures if the persons are members of staff or legal action if the persons are external to the Council.

Steps will also be taken to recover losses resulting from fraud, theft or corruption including the recovery of assets and money, which may involve joint working with public sector partners.

Monitoring and Review

Internal Audit will continue to review the efficacy of counter fraud internal controls put in place by Management and provide independent assurance over fraud risk management, strategy and activities.

The Audit & Risk Committee will oversee the adequacy and effectiveness of the Council’s systems of internal financial control and framework of internal control through scrutiny of annual reports on the assessment of fraud risks and the monitoring of the counter fraud strategy, actions and resources.